

Lead Member Briefing

To: Cllr Krupa Sheth – Lead Member for Environment, Infrastructure and Climate Action

From: Paul Norton (Operations Director), Marcin Bergius (Operations Manager), Vincent Nurse

(Contract Manager)

Date: 8th May 2024



KPI's:-

Please see KPI's below taken from the IMPACT system for Apprentices, Low Emission Mileage, Waste Disposal, Fly tipping, Training, Community Group Work and ongoing work on the Pocket Farm (Roundwood). The information has been updated up until the end of March 2024.

Brent Fly Tip Removal Activity feed All logs Cross-tab report Downloads SDGs Evidence □ 04/09/2023 □ 30/04/2024 Total: 429 Cubic metres Cubic metres Counted Goal Totals 150 \equiv 125 Cubic metres Counted 100 75 50 19 September 23 October 23 November 23 December 23 January 24 February 24 March 24 April 24 Months

Figure 1 Image of IMPACT Monthly records of collected Fly tips including April 2024

Large fly tips collected in April again showed an increase in the amount of large dumped items collected from Parks and Open spaces. Contributing factors to this increase were the collection of dumped materials on an encampment in One Tree Hill Park, Large fly tips in King Edward VII Park and a number in other parks across the borough.

In total 55m³ of large fly tips were collected during April 2024

The list below indicates the specifics sites and sizes of collected Fly tips in April 2024.

| Qty. | Unit | Task-ID | (Client) Instructions | Team | Status | Description | Price |
|------|------|---------|---|---------|-----------|------------------------------------|-------|
| | | | | | | Broadview, Kingsbury - By the | |
| 3 | M3 | 387498 | 3m3 of fly tip Job originally raised in issues task | VO-TEAM | Completed | park entrance | 129.3 |
| 2 | M3 | 399638 | Welsh Harp Car Park Fly tip - 1-2m3 Raised as iss | VO-TEAM | Completed | Welsh Harp Open Space | 86.2 |
| | | | | | | | |
| 3 | M3 | 399639 | Fly Tip cleared - 3m3 Raised as issue | VO-TEAM | Completed | Kensal Green Open Space | 129.3 |
| 2 | M3 | 399640 | Fly Tip cleared - 1-2m3 Raised as issue | VO-TEAM | Completed | Church Lane Recreation Ground | 86.2 |
| 3 | M3 | 399642 | Fly Tip cleared - 3m3 Raised as issue | VO-TEAM | Completed | Kenton Grange | 129.3 |
| 2 | M3 | 399643 | Fly Tip Cleared - 1-2m3 Raised as issue | VO-TEAM | Completed | One Tree Hill Park | 86.2 |
| 2 | M3 | 399644 | Nearing Far Exit Fly Tip Cleared 1-2m3 Raised as | VO-TEAM | Completed | One Tree Hill Park | 86.2 |
| | | | | | | | |
| 2 | M3 | 399646 | Fly Tip cleared - 2m3 Raised as issue | VO-TEAM | Completed | One Tree Hill Park | 86.2 |
| 2 | M3 | 401414 | Fly Tip cleared - 2m3 raised as issue - 399647 | VO-TEAM | Completed | Vale Farm Sports Ground | 86.2 |
| | | | | | | | |
| 2 | M3 | 401416 | Fly Tip cleared 2m3 Raised as issue - 399570 | VO-TEAM | Completed | King Edward VII Park | 86.2 |
| 2 | M3 | 401417 | Fly Tip cleared 2m3 Raised as issue - 399382 | VO-TEAM | Completed | Welsh Harp Open Space | 86.2 |
| 6 | M3 | 401418 | Fly Tip Cleared 6m3 Camp Removal Raised as iss | VO-TEAM | Completed | One Tree Hill Park | 258.6 |
| | | | | | | Welsh Harp Open Space - Welsh | |
| 2 | M3 | 401419 | Fly Tip Cleared 2m3 Raised as issue 399905 | VO-TEAM | Completed | Harp Car Park | 86.2 |
| 2 | M3 | 401473 | Fly Tip cleared 2m3 Raised as issue 400183 | VO-TEAM | Completed | Longstone Avenue Open Space | 86.2 |
| 3 | M3 | 401474 | Fly Tip cleared - 3m3 Raised as issue - 400930 | VO-TEAM | Completed | Gibbons Recreation Ground | 129.3 |
| 2 | M3 | 401475 | Fly Tip cleared - 2m3 Found By Crew | VO-TEAM | Completed | Butlers Green | 86.2 |
| 2 | M3 | 401478 | Fly Tip Cleared 2m3 Fly Tip found by team | VO-TEAM | Completed | Maybank | 86.2 |
| 2 | M3 | 401479 | Fly Tip Cleared 2m3 Found by team | VO-TEAM | Completed | King Edward VII Park | 86.2 |
| 2 | M3 | 401707 | Fly Tip Cleared 2m3 Raised as issue - 401682 | VO-TEAM | Completed | Roundwood Road Open Space | 86.2 |
| | | | | | | Fryent Country Park (Inc. Barn | |
| 1 | M3 | 401895 | Fly Tip 2m3 Raised as issue - 401753 | VO-TEAM | Completed | Hill) | 86.2 |
| 1 | M3 | 401896 | Fly Tip Cleared 2m3 Raised as issue - 401682 | VO-TEAM | Completed | Roe Green Park | 86.2 |
| 1 | M3 | 401897 | Fly Tip cleared - 2m3 Raised as issue - 401275 | VO-TEAM | Completed | Neasden Recreation Ground | 86.2 |
| 1 | M3 | 402014 | Fly Tip Cleared 3m3 Raised by crew | VO-TEAM | Completed | Abbey Estate Open Space | 129.3 |
| 1 | M3 | 399645 | Water Container collected as fly tip - 1m3 Raised | VO-TEAM | Completed | Milton Avenue | 0 |
| 1 | M3 | 401415 | Fly Tip cleared 1m3 raised as issue - 399701 | VO-TEAM | Completed | Bacon Lane car park | 0 |
| 1 | M3 | 401471 | Fly Tip collected 1m3 raised as issue - 400350 | VO-TEAM | Completed | Fryent Country Park (Inc Barn Hill | 0 |

Figure 1 list of completed Fly tip collections for April 2024





Figure 2 Images of Fly tips in Maybank and Butlers Green

Brent General Waste Disposal

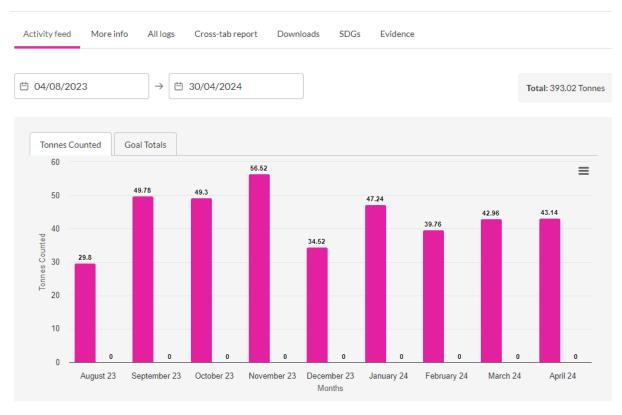


Figure 3 Image of IMPACT Monthly records of Tipped waste for April 2024

Cleansing

In April 2024 we have noticed an increase in the amount of litter dumped in parks and open spaces. We continue to collect Fly tips and household waste from bins, along with constant full bins and litter in parks. At present a large amount of our resource is being utilised on waste clearance.

We collected 43.14 tonnes of Waste in April 2024.





Figure 4 Image of waste next to bins in Kind Edwards Park and Roundwood Pocket Park

Brent Low Emission Miles



Figure 5 Image of IMPACT Monthly records of Low Emission Miles including April 2024



A total of 8074 Electric Miles were driven in April 2024 (between 30/03/24 and 30/04/24), We are now starting to see an increase in the mileage we are completing as team are out cutting grass and back up teams are out following behind Grass cutting teams to complete strimming and blowing tasks

Training

In April we employed four new starters for seasonal GM work and completed 32 hours (8 hours per person) of Induction training covering Risk Assessments, Procedures and Policies and also training on the ATAK system. We also had four operatives complete refresher training for PA1 / PA6 and 10 operatives completed Manual Handling Online training course.

A total of 61 hours training was completed in April 2024 and information including Certificates and dates were uploaded to our training Matrix to keep data for scheduling refreshers and making sure our staff are compliant and registered to work safely and with a range of Machinery.

Brent Training Hours

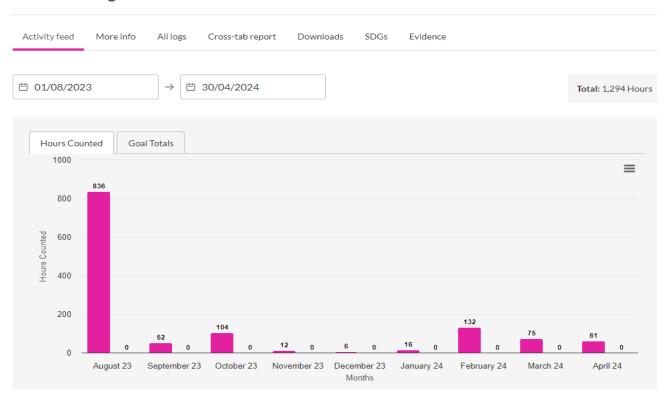
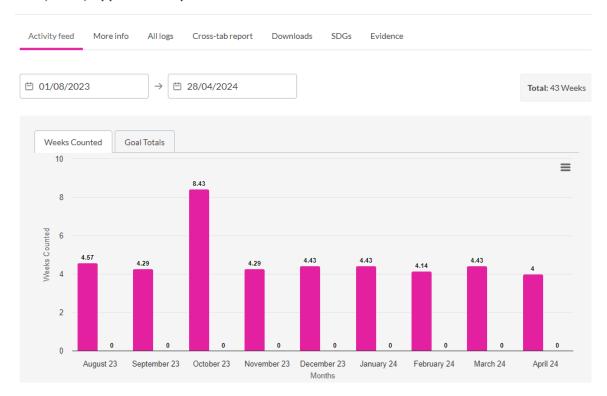


Figure 7 Image of Training records logged on IMPACT including April 2024

2.2 (Brent) Apprenticeships

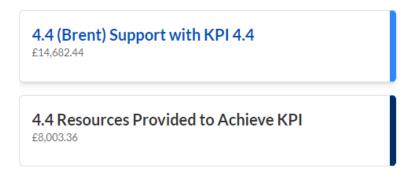


CSR and Roundwood Pocket Farm

In April Our CSR Team leader carried some impressive work with both the Roundwood and Gladstone Park community Groups. They worked on Edging and weeding herbaceous beds and cutting grass around the beds. They also worked on Rose Beds, weeding and replacing stakes.

One of our colleagues from another contract assisted in creating a Bug Hotel and Bird Boxes for the Pocket farm. These were collected from our Head office and delivered to site during April.

Contributing activities



(Brent) Helping with community clear-up days gardening and food growing projects

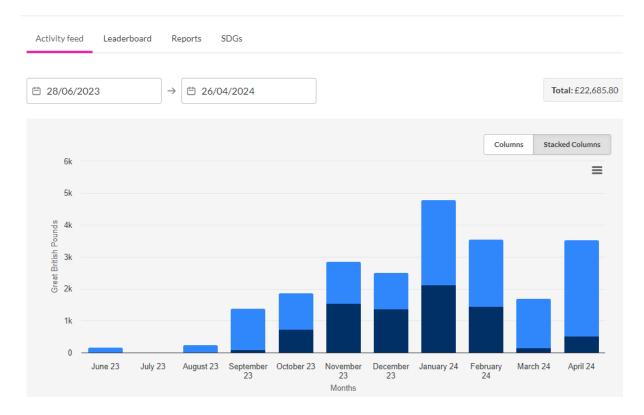


Figure 8 KPI reports from Entries added to IMPACT for community work with Park Community Groups and Roundwood Pocket farm.



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Vincent Nurse Counted £262.98 on 03/04/24

4.4 (Brent) Support with KPI 4.4 - Logged 2 weeks ago

Gladstone gardening club 8.30-2 x2 grass cutting and edging 11-12 x8 volunteers. Weeding. Corpse work

Project Brent





Vincent Nurse Counted £409.08 on 17/04/24

4.4 (Brent) Support with KPI 4.4 - Logged 1 week ago

 $Gladstone\ Park\ gardening\ club\ 8-3\ x2\ 8\ volunteers\ weeding,\ Replace\ old\ rose\ steaks\ with\ new\ ones.\ Cut\ grass\ and\ Edge\ herbaceous\ properties and\ propert$ boarders. Blow pathways

Project Brent



Figure 9 Images from IMPACT entries for work carried out in the Gladstone Park and Roundwood Pocket Farm

Community Engagement

During April we assisted with some community Litter picking sessions in Woodcock Park and Roundwood Park. We delivered Bags and Litter pickers to two community groups and collected the bags of waste after the sessions.



Vincent Nurse Counted £58.44 on 13/04/24

4.3 Resources Provided to Achieve KPI copy - Logged 5 minutes ago

 $Dropped\ of fabox\ of\ black\ bags\ for\ Friends\ of\ Wood\ cock\ park\ community\ group\ for\ a\ litter\ picking\ session\ and\ collected\ waste\ after\ the\ event$ **Project** Brent



Vincent Nurse Counted £116.88 on 20/04/24

4.3 Resources Provided to Achieve KPI copy - Logged 2 minutes ago

Roundwood Park - Donated 20 x Litter pickers and bags to Mgr. Damian Hawrylko Project Assistant Partnerships, Housing and Resident Services Brent Council for a litter pick group session. Team also collected bags at the end of the session to take to the tip.

Project Brent

RE Event approved for the Litter picking Thank you to Brent Resident event (1).msg

Health and safety:

There were no RIDDOR's and one incident in April 2024

The incident in April involved a Third Party Vehicle causing minor damage to one of our Company Vehicles on the North Circular

Accident Log

| 2024 | Feb | | | Mar | | | Apr | | |
|----------|-----------------|-----------------|--------------------|-----------------|-----------------|--------------------|-----------------|-----------------|--------------------|
| Contract | No of RIDDOR | No of accidents | No of lost days | No of RIDDOR | No of accidents | No of lost days | No of RIDDOR | No of accidents | No of lost days |
| Brent | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |

Variations: -

The majority of Variation work completed in April relates to reports of fly tipping or clearing waste from Parks and Opens spaces. We have worked on the Gaelic Football Pitch in Vale farm filling drain lines and also planted the three shrub beds in Heather Park. Replanting scheme in Kensal Corridor (between Station Terrace and Chamberlayne Rd) will commence after the first bank holiday in May as the plants have now been delivered.

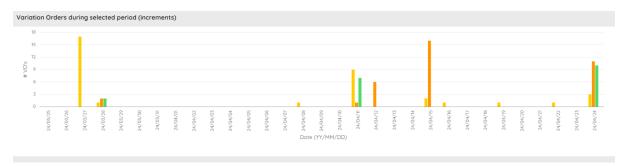
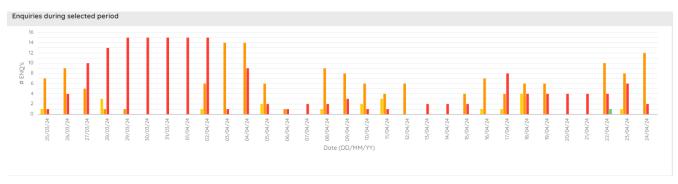


Figure 10 Variation orders schedule performance report from ATAK (April 2024)

Enquiries and Issues

We had a number of issues and enquiries during April and did our best to attend to all in the allocated time. Some GM tasks were delayed due to weather conditions, all waste and cleansing enquiries were collected.



Schedules and ATAK updates

Teams have been allocated daily sites to visit with an approximate measurement of 4000 - 5000m² of Grass to cut per day. This information was sent to client to display to residents, due to the delay with weather and some issues with Electric Machinery, we were delayed with the start of the schedule in Early March and when the team started to cut at the end of March in to early April they started with following the schedule which was still set on ATAK from the beginning of March. This meant they were not working on the list of roads below (25.03.24) and were working on Week 3 / week 4. This has been informed to the client and we have also been responding to issues and enquiries raised in regards to areas with long grass.

North Verges Week 1 - Commencing 25.03.24

| Road Name | Postcode |
|---------------------------|----------|
| Mollison Way | HA8 |
| De Havilland Road | HA8 |
| Holyrood Gardens | HA8 |
| Melrose Gardens | HA8 |
| Beverley Drive | HA8 |
| Stag Lane | HA9 |
| Tewkesbury Gardens | NW9 |
| Capitol Way | NW9 |
| Brinkburn Close | HA8 |
| Brinkburn Gardens | HA8 |
| North Way | NW9 |
| Queensbury Station Parade | HA8 |
| Honeypot Lane | NW9 |
| Sandhurst Road | NW9 |
| Sherborne Gardens | NW9 |
| Hay Lane | NW9 |
| Fairfields Close | NW9 |
| Bacon Lane | NW9 |
| Roe Green | NW9 |
| Ash Tree Dell | NW9 |
| Buck Lane | NW9 |
| Hillside | NW10 |
| Oak Tree Dell | NW9 |
| Springfield Gardens | NW9 |
| Lodore Gardens | NW9 |
| Mardale Drive | NW9 |
| Coniston Gardens | NW9 /HA9 |
| Highmeadow Crescent | NW9 |
| Bowater Close | NW9 |
| Kingsbury Road | NW9 |
| Vine Court | HA3 |

| Sunningdale Gardens | NW9 |
|---------------------|-----|
| Old Kenton Lane | NW9 |
| Larkspur Close | NW9 |
| Leybourne Road | NW9 |
| Melbury Road | HA3 |
| Minterne Road | HA3 |
| Lindsay Drive | HA3 |
| Ormesby Way | HA3 |
| Melcombe Gardens | HA3 |
| Gooseacre Lane | HA3 |
| Hillview Avenue | HA3 |
| Lidding Road | HA3 |
| Regal Way | HA3 |
| Kenyngton Place | HA3 |
| Sedgecombe Avenue | HA3 |
| Woodcock Hill | HA3 |

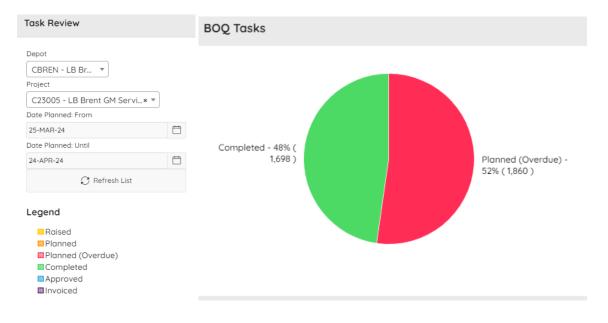
Figure 11 Example of daily Verge Grass cutting schedules

Operations Overview March 2024

The Information below shows completed and overdue tasks for the BHM, cleansing, Sports and Verge / Grass Cutting teams during April 2024.

Due to the wet weather we have experienced during March and Early April our Grass cutting schedules have been delayed and now pushed back. We have put in a recovery plan to deal with all Grass cutting schedules and in particular on Grass verges and BHM we have doubled up on teams in the larger areas that require immediate attention.

We are dealing with all waste enquiries in a timely manner and this has utilised a large amount of our resources.



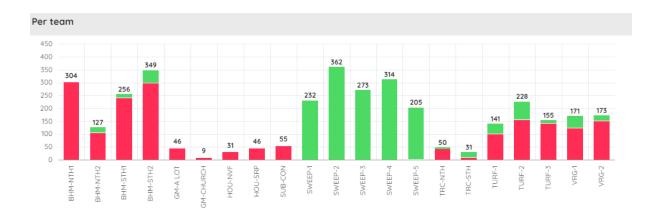


Figure 12 April 2024 team performance records from ATAK

Sweep Teams – The sweep teams have done well with cleansing of sites and signing off the tasks on the ATAK system, they have also assisted and responded to issue raised on Fix My Street and Fly tipping in Parks and open spaces during April. There has been an increase in the amount of litter and Fly tips in Parks, which has impacted on resources and tasks.

BHM -Due to the weather conditions that continued during April, grass cutting had a huge delay in the start of the cutting schedule in March. The teams have done well to get around and visit sites, cutting grass and tidying shrub beds and shaping and cutting back vegetation. We are aware that there have been enquiries and complaints, but we are working to schedule and sites will be visited fortnightly to attend to any outstanding or overdue work





Figure 13 Images of Grass cutting and shrub maintenance in Cavendish Close





Figure 14 Images of Grass cutting and Shrub maintenance In Bryan House

Sports

With the end of the football and Rugby Season and the beginning of Cricket approaching, the teams have been working on preparation of the cricket tables, bowling greens and the restoration of the football pitches. We also worked on the Gaelic football pitches, filling drain lines on the Vale farm Pitch and cutting grass.





Figure 15 Image of Grass cutting on Kinsbury Bowls and Cricket table at Vale Farm.





Figure 16 Image of Vale Farm Gaelic Pitch - Drain lines being filled with top soil

Hedges and Shrubs

BHM teams and Verge Shrub teams continued to work on cutting back, reducing and shaping Shrubs across housing sites and highway verges.

During April, this work will still continue alongside Grass cutting to keep areas tidy and reduce any outstanding hedges and shrubs before the height of Bird nesting season.

Parks teams are also working hard on shrub bed and hedge areas in Roundwood Park and have completed some great work around the pond and Herbaceous beds areas





Figure 17 Image of completed Shrub maintenance in Roundwood Park





Figure Images of Shrub Pruning on Cavendish Close and Alpha House

Parks – During April our tractor and Ride on have worked hard in regards to grass cutting and getting out to sites that had finally had time to dry out. The tractors managed to get around all of the larger sites and cut the large areas, however we did have a few occasions where they reported causing some damage to areas that were still very wet. Our ride on teams were using the RINO electric mowers and have had some issues with the run time and power of the machine tackling longer wet grass. With the improvement of weather conditions, the grass cutting schedule in Parks should be achieved.

Teams have also achieved some great work on herbaceous beds and Pond in Roundwood Park, edging and weeding beds.



Figure 18Images of Grass cutting in Lindsay and Roundwood Park









Figure 19Images of Work on bedding area in Roundwood Park

Verges – Grass cutting commenced on Verges in late March, During April we were still facing wet weather and this had an impact on the schedules. We had a number of occasions where are equipment got stuck in wet /soft ground conditions and required our tractors to recover them safely.

We missed the start of the schedule due to the delays with weather and when the weather improved we commenced. Teams followed the schedules on their work programme rather than catching up from week one. We are informing Client officers of the difficulties to achieve the schedule and have pushed back the schedule to fall in line with the weekly schedule sent to the client.

We have also had some issues with the running time of the electric equipment, this may be partly due to the long and wet grass. The RINO ride on mowers were not fulfilling their recommended daily working hours of up to 7 hours and there were days when machines were out of power by midday. We have been in discussions with the supplier to resolve these issues.

Our recovery plan was to currently revert back to using our Ransome Diesel Ride on Mowers and doubling up on our South Verge cutting team to get grass cutting back on schedule and this has also been informed to the client.

These setbacks will not stop us from perusing with the Electric Models, but we understand that the schedule of works needs to be achieved, so we will continue to work with our suppliers on developing and resolving some of the reported problems.

We hoping to see improved weather conditions going forward and once the majority of Grass has been cut the Electric Vehicles should have improved performance. We are responding to issues and enquiries and will do our best to clear these without as little disruption to the schedules as possible.







Figure 20 images of New RINO Electric Mower and Ransome Mower cutting verges

Equipment Update

As mentioned earlier we have had some issues with the power and running time of our electric equipment, we have been in discussions with suppliers of our Electric RINO ride ons and expect a visit from the Manufacturer in May. We were also visited by the Manufacturers Makita in April, the Assistant CEO, an Engineer and designer visited and discussed some of the issues we have faced with the equipment in terms of the how the electric range is suiting our work and some developments to some of the repairs we have reported.





Depots Update

Vale Farm: 28.03.24 - Issue with Power Supply at the end of March, Reported to UK Power Network to inspect and repair. This was resolved and all power restored.

Roundwood: Operational. No new issues

John Billam: Operational. No new issues

Gladstone / Rickyard: Operational. No new issues